

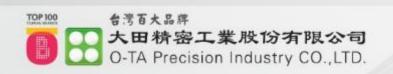
# **O-TA Precision Industry Co. Ltd.**

#### **OTC #8924**

### **Investor Conference**



台灣百大品牌 🐻 🚧



## Outlines

- ✓ Company
   Profile
   ✓ Operational
   Performance
- ✓ Industry
  - Status
- ✓ FutureDevelopment

# o-TA **Design** 研發力 | 生產力 | 軟實力

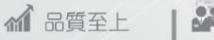
MANAGEMENT

TECHNOLOGY

(No.8 Chien-Fu Rd,Nei-Pu Industrial Zone, Pingtung County,R.O.C) Phone : +886-8-778-3855 Fax : +886-8-779-2922 2

\* est. 1988 \*





R&D



IDEA

WWW.O-TA.COM.TW



# **Company Profile**

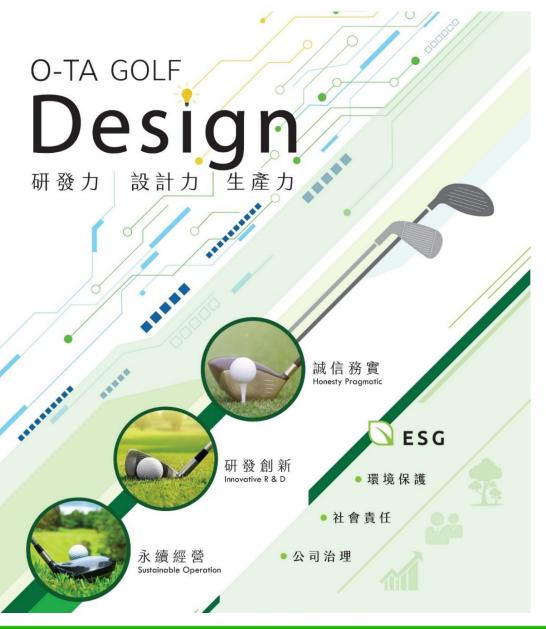
- Founded : 1988. July
- Capital : NT\$ 838 Millions
- Chairman: Lee Kung-Wen,
- Vice Chairman : Bill Lin
- General Manager : Justin Hsu
- Main Business :
  - ✓ Golf Head/Shaft/club assembly
  - ✓ Carbon Bike
  - ✓ Stainless Steel Hardwares
  - ✓ Creative Design of Stainless Steel
- Top 1000 Taiwan Listed company (Common Wealth Magazine)
- Top 5000 Outperformed Enterprise in Taiwan by CRIF
- Listing date : Feb. 9, 2000 (stock symbol :8924)
- Company Location : Ping-Tung Industrial Zone, Taiwan
- China Factories : Ganzhou, Jiangxi ; VGT Composite: Guangdong, Huizhou











# **O-TA's Mission**

Pursuing sustainability, to be the most creative company in living boutique product and sports equipment. Providing the uppermost values and best services to customers, shareholders, employees, and the society.



# **O-TA Division**

### From Core technology expansion to continuous Innovation







Offer variety of services (OEM/ODM/IDM) · co-design with customers · output innovative products !



大田精密工業股份有限公司 O-TA PRECISION INDUSTRY CO., LTD. O-TA provides the Best Service for Our Customer!

# **Advantages of O-TA**

\*Continuelly create high value products to be irreplaceable on the market! Customer-oriented · offering "custom"one stop shopping"service!

#### Serving multiple customers with fliexibility!

- ✓ Flexible EPS rapid production system.
- Providing custom production line/floor/buildingOne
   Stop shopping
  - Custom service of golf heads, shafts, and assembled clubs with strong R&D capability.

✓ Strong R&D Team

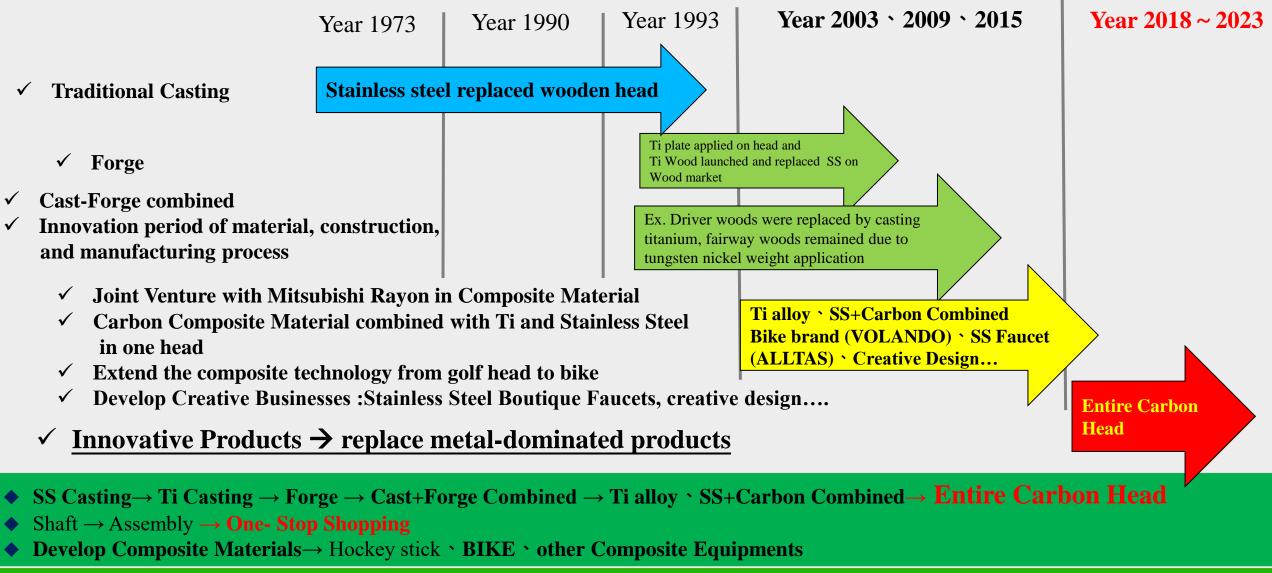
 $\{ \begin{array}{l} \textbf{Design}[(\textbf{Manufacture}) \textbf{Service}] \} \\ \textbf{OEM} \rightarrow \textbf{ODM} \rightarrow \textbf{IDM} \end{array}$ 

✓ Customers comfortably place orders to O-TA!



# Product Technology Development

(Golf Head→Composite Sports Equipment→Creative Product)





**COR** Simulation

**Simulation for Stress** 

Fringe Levels

0.000e+00

0.000e+00

0.000e+00

0.000e+00 0.000e+00 0.000e+00 0.000e+00 0.000e+00 0.000e+00 0.000e+00

0.000e+00

Ζ Κ\_Υ

Time =

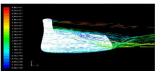
LS-DYNA USER INPUT

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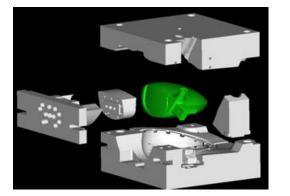
max=0, at elem# 1

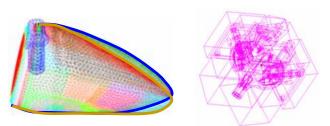
Contours of Maximum Principal Stress

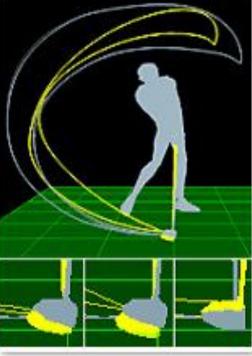
# **Advanced R&D ~CAE**

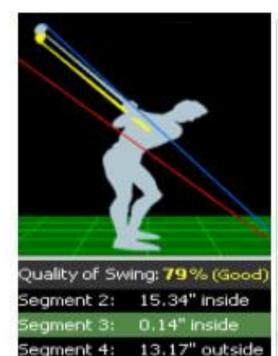


**Computer Aided Engineering (CAE) on Golf Head** 



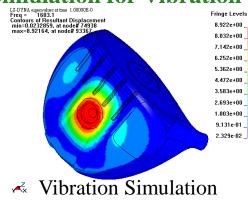


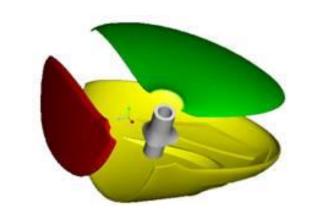


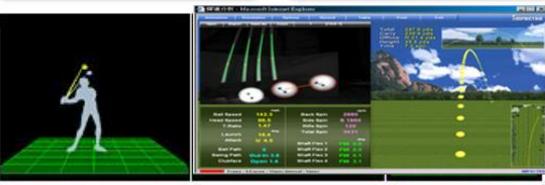


**Simulation for Vibration** 

**<sup>z</sup>**<sub>x</sub>Stress Simulation





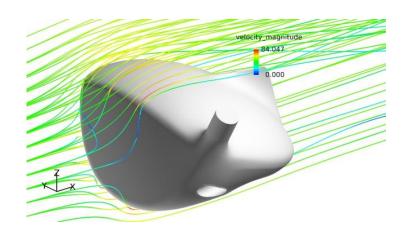


Segment 4:

9

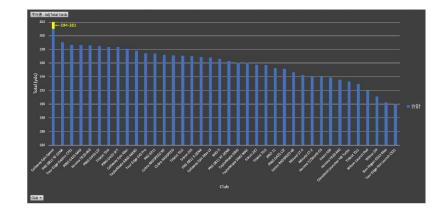


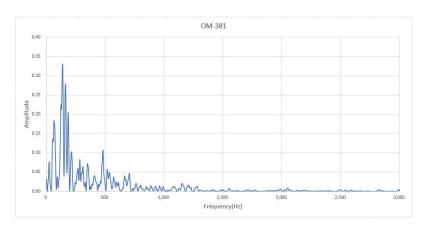
### **Hitting Test Analysis**



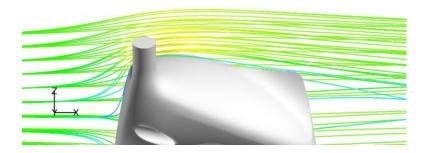
O-TA R&D, including CAD (Computer Aided Design), RE (Reverse Engineering), RP (Rapid Prototyping), CAM (Computer Aided Manufacturing), CAE (Computer Aided Engineering), ROBOT/Track Man hitting test...etc, are the combination of high-standard and high-tech software and hardware applications.



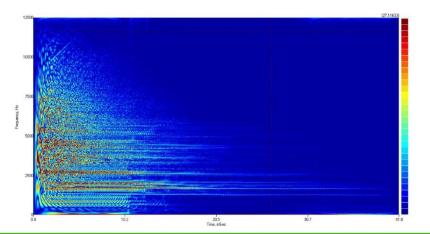




velocity\_magnitude 84.047 0.000



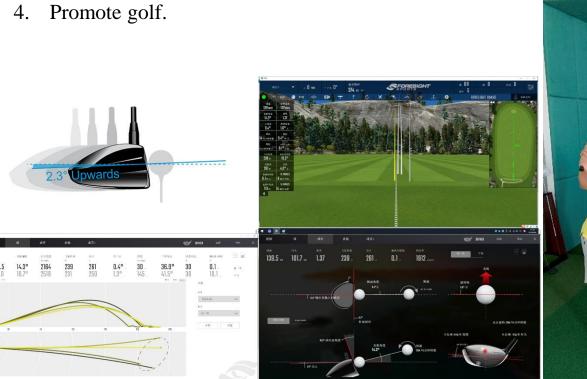






# **Golf Simulation Room**

- 1. Increase the integrity of the ball head test and provide various data reports.
- 2. Increase the diversity of guest activity choices.
- 3. Improve the knowledge and performance of the ball head for the relevant designers.









GROUND PLAN

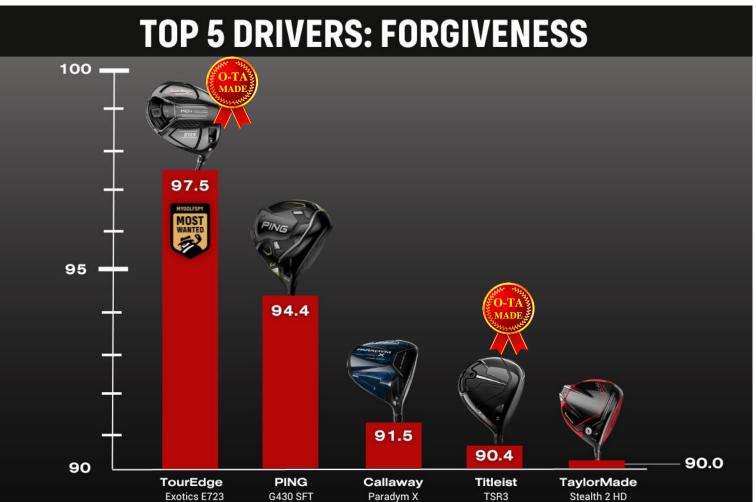


https://mygolfspy.com/best-golf-drivers-2023/

#### BEST DRIVERS FOR HIGH SWING SPEEDS FEB. 13 2023













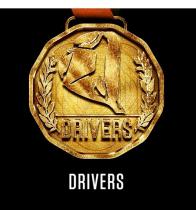
USA



HOT LIST 2023 What's better than getting new equipment? Getting th best clubs for you. The Hot List is here to help.







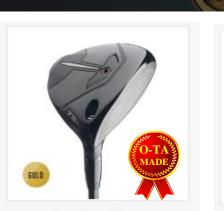




Mizuno ST-Z 230 / ST-X 230 / ST-X 230 PLTNM

Tour Edge Exotics C723/E723





Titleist TSR1 / TSR2 / TSR2+ / TSR3





Mizuno ST-Z 230



AVC 0.911



PXG 0211

**0-T** 

MAD



**PLAYERS-DISTANCE IRONS** 

0211



Mizuno JPX923 Hot Metal Pro



13







BUILD YOUR PERFECT HOT LIST BAG A diagonalis of your game will help determine which of the last cuber on the Coll Digner Hot Last are right for you.

HOT LIST 2023 What's better than getting new equipment? Cetting th best clubs for you. The Hot List is here to here.

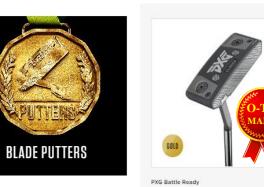


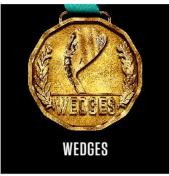
臣守

MADE









BOLD

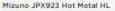
Titleist Vokey Design SM9

PXG 0311 3X

ILVER

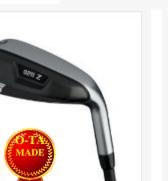






PXG 0211 Z

**GAME-IMPROVEMENT IRONS** 



Mizuno JPX923 Hot Metal



Titleist T300

Nexgen NS210



EGA



















Titleist







#### TITLEIST IS THE #1 BALL, DRIVER, HYBRID, UTILITY IRON, IRON, AND WEDGE AT THE OPEN CHAMPIONSHIP

70%	31%	36%
GOLF BALLS NEAREST COMPETITOR 14%	DRIVERS REAREST COMPETITOR 26%	HYBRIDS REMEST COMPETITOR 32%
35%	28%	43%
UTILITY IRONS	IRONS NEAREST COMPETITION 21%	WEDGES NEAREST COMPETITOR 18%











T300













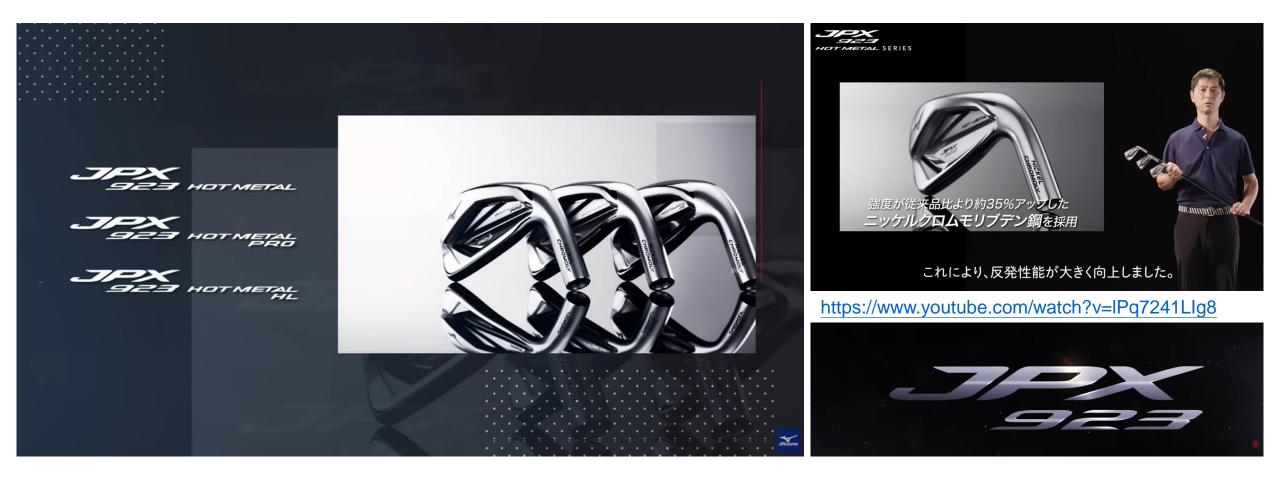








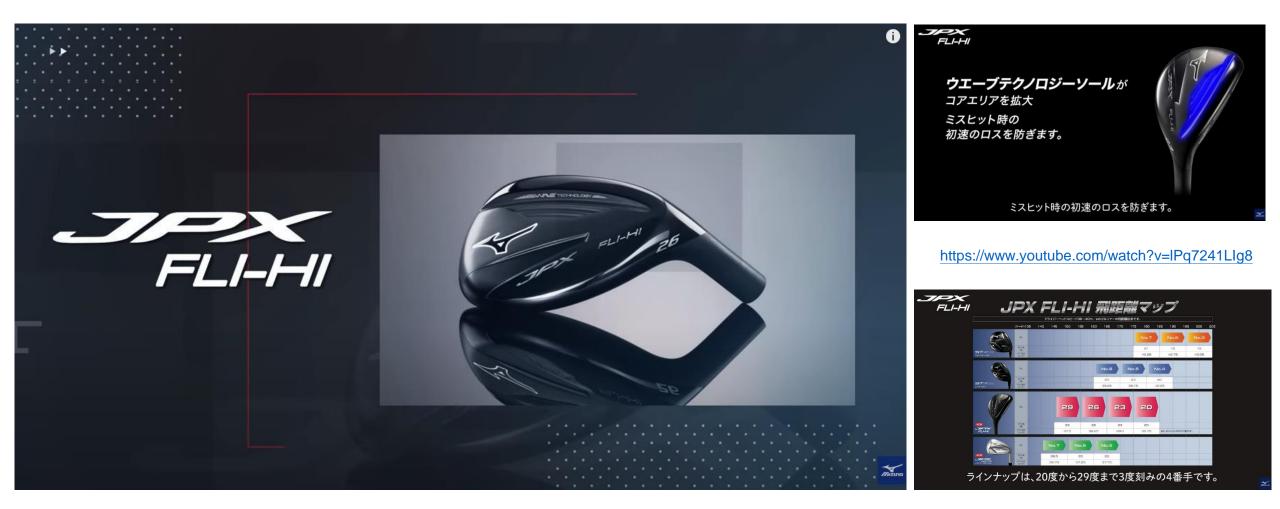
### **Chrome Molybednum Steel Extreme Casting Technique**













#### **Our Customers**

#### MITSUBISHI CHEMICAL

Once joint-venture (Dia Composite Co. Ltd.) with Mitsubishi Rayon Japan in ShenZhen to manufacture premium golf shafts. Players including Tiger Woods used it. Long-term cooperation with Mitsubishi Rayon **High Quality shafts favored by golfers** 







#### **Long-Term Competitive Advantages to outperform others**

### **O-TA Jiangxi Factory (Ganzhou, Jiangxi)**

Optimize China factory for production
Build smart factory (AI Automation)
The new plant is about to expand
Source management ` speed `

灣百大品牌

大田精密工業股份有限公司 O-TA PRECISION INDUSTRY CO., ITD.

competitivenss

Core Technology Control · Process Enhancement / Practicability ` Automation ` Technology ` Efficiency



# Cultivating Jiangxi O-TA\_Ganzhou

already built long-term competition advantages

 Stable Human Resource , Sufficient electricity, natural gas... etc.

# Integrated Surrounding Supply Chain

- Enterprise Privilege under China Policy :
  - Reduce the impact of US-China trade war on exporting companies (ex. Ganzhou Enterprise Income Tax 15%, Export Rebate rate, Social Security Payment...etc.)

# ✓ Focus on Cost & Technology Management





## **Smart Automation Performance**

- Polishing Automation
- Automation of Dipping 
   Cutting 
   Gating 
   Welding 
   Polishing 
   Painting...



自動化歡迎您! Welcome to automation! 自動化へようこそ!

# **Benefits of Automation**

**Ximprove manufacturing cost & shortage** of labor

#### **X** Production Stability, Quality Assurance, Manufacturing Efficiency and Effectiveness

✓ Examples for Efficiency & Yield Rate :

#### **Auto Shelling System**

NO. MILLARS

- Stable Casting Quality ` Higher Yield Rate
- Lower Workload of Labor
- Consistent Operation Quality
- Stable Quality for later processes of Manufacturing
  - Better castings, polishing decrease, repairing decrease, cost decrease, efficiency....etc.

**Future : Automation for all processes and technology breakthrough** 



### Honors and Awards of O-TA JiangXi





#### **Golf Industry-Academy Cooperation and Bike Donation Events**

\* Industry-Academy Cooperation and Strategic Alliances with NPTU on Nov. 17, 2022.

\*Boutique Bike Donation:

12/28 NPTU

12/30 NPUST

















# 領航複材科技(息州)有限公司 VGT COMPOSITE TECHNOLOGY(HUIZHOU)CO., LTD.



# **O-TA Precision Industry Co. Ltd.**

大田精密工業股份有限公司 複材事業部

### Composites Division 領航复材科技(惠州)有限公司 VGT Composite Technology (Huizhou)Co., LTD

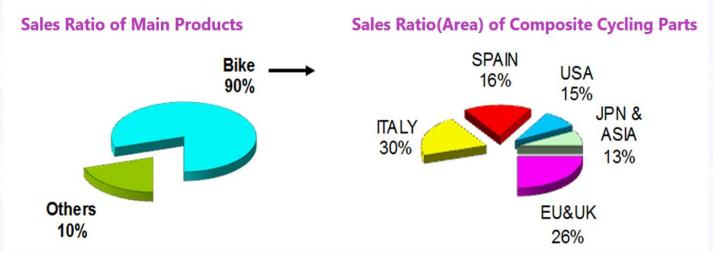
### **Company Profile**



The Application, Design and Manufacturing of Composites

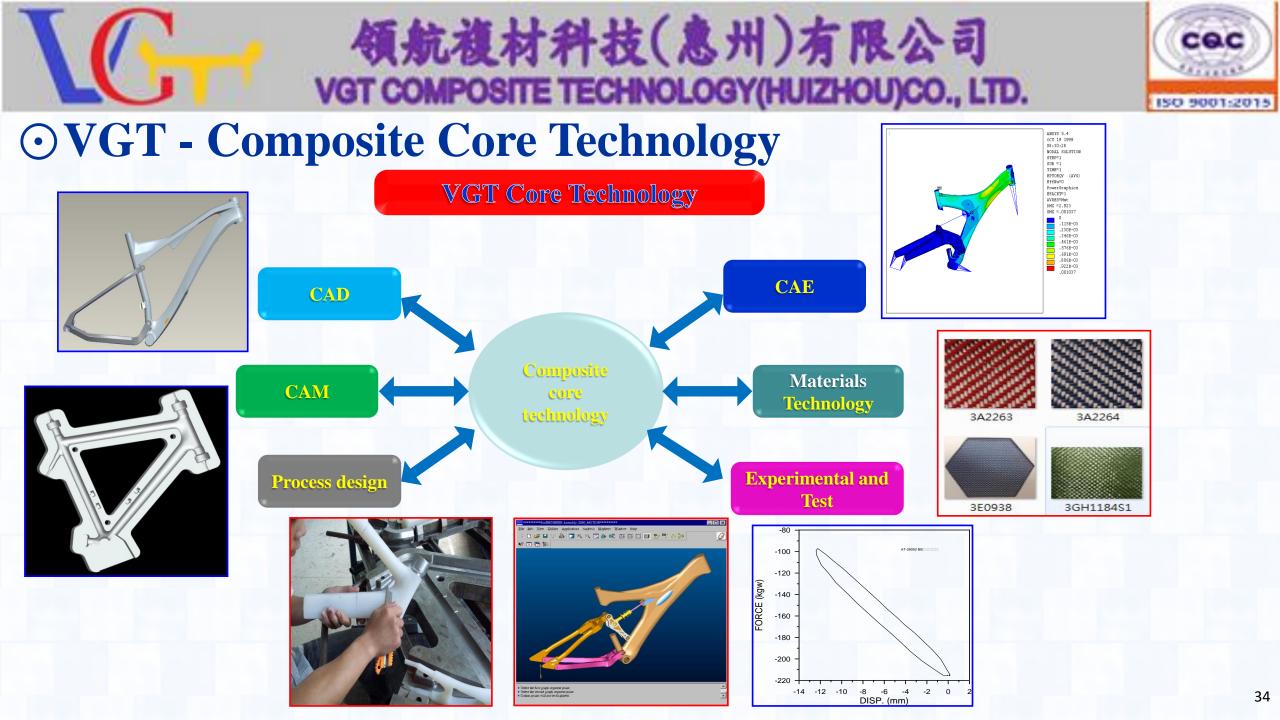
#### 领航複材科技(息州)有限公司 VGT COMPOSITE TECHNOLOGY(HUIZHOU)CO., LTD. 150 9001-2015 **Company Profile – VanGuard Composite Technology**

- Founded : March, 2018 ; Mass Production since March, 2020
- Capital : US\$ 4,000,000.00
- Chairman : Kong-Wen, Lee
- **Team Leader : Eagle/Davis**
- Main Business :
  - ✓ Composite **e-Bike** Cycling Parts



- ✓ Composite Full Suspension Bike/Mountain Bike/Road Racing Bike Cycling Parts
- ✓ Composite Ice hockey/Field hockey Sticks and Parts
- ✓ Composite Parts of Rim, Robot Arm.....
- **Company Location : Ping-Tung Industrial Zone, Taiwan**
- **VGT Factory in China : Huizhou, China**

COC







### **VGT TECHNOLOGIES- Since 2003 INDA ~ VGT**

领航複材科技(息州)有限公司

Year	Weight (gram) Road Frame	Technology	<b>Composite Materials</b>	Achievement
2003-2005	1,200 grams	Bladder Molding Process	24T/T700	*Mass Production of ONIX/Spain
2006-2010	1,000 grams	Bladder Molding Process	24T/T700 + 30T/T800	*UCI Champion -2007 *Olympic Champion- 2008
2011-2013	850 grams	BMP+PU Shell	30T/T800 + 46T/M46JB	*Mass Production of CENTO UNO/Italy
2014-2018	700 grams	BMP+EPS+PU	30T + 46T + 65T	*Mass Production of Smart NDR Bikes/Italy
2019-2020	<b>600</b> grams	EPUS	30T + 33T + 46T + 80T	*Mass Production of Composite e-bikes
2021-2023	Super Lite Suspension e-bike (less than 1.5 kgs)	EPSPULX2/Advanced EPS+PU+LATEX+Vaccum Process	30T + 33T + 46T + Pitch Super High Modulus	*Bike of the year 2022 in Japan

# 



# **Our Customers**



<u>WILIER</u> <u>ORBEA</u> <u>DE ROSA</u> <u>CARRERA</u> <u>DT-SWISS</u>
 GPRAG <u>CINELLI</u> <u>MSC</u> <u>VDB</u> <u>INTERSENS</u>
 BATTAGLIN <u>FANTIC</u> <u>GUERCIOTTI</u>...



### ✓ **BRIDGESTONE** 、 **PODIUM** 、 INTERMAX 、 HATTORI

✓ **IBIS** → FELT



## G 航 複 材 科 技 ( 息 州 ) 有 限 公 司 VGT COMPOSITE TECHNOLOGY(HUIZHOU)CO., LTD.



#### **NEW Lite Full Suspension Composite e-Bike**

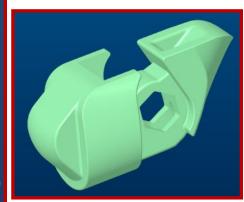


\*SUPER LITE SUSPENSION e-Bike \*FRAME (weight) -----1,490 grams



#### NEW Comfortable (Elastomer) Composite Bike





\*Ultra-lightweight and comfortable car (super-elastic structure developed using new material technology) \*New Material & Construction ----Special Elastomer







#### • Honor Pride: Bike of the year 2022 in Japan

Model 1: ANCHOR/RP9 ---- BSC (JAPAN)

Model 2: PHIBRA DISC ---- CARRERA (ITALY)



领航複材科技(息州)有限公司



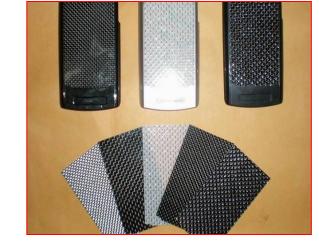


## Ice hockey products









#### iPAD B40 Frame





Configuration 4: opposite corners of

fiberglass frame.

Bending towards oneself until opposing corners touch

Bending away from oneself until opposi

















Pinching other

corners touch

## 領航複材科技(息州)有限公司 VGT COMPOSITE TECHNOLOGY(HUIZHOU)CO., LTD.



## **EPUS <O-TA Composites Division-VGT Future Development>**

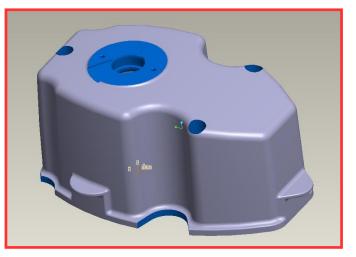
- ✓ Innovative research and development (new EPUS process), continuous improvement to enhance business performance, and strengthen production efficiency and competitiveness.
- ✓ Step into the automobile-aviation insulation composite material/composite material auxiliary equipment/industrial pressure equalizing ring/AV composite material(Kimball Piano/USA) °



**Composite parts for Automobile** 







Composite Case for Cylinder Head Cover



# **Operating Performance**

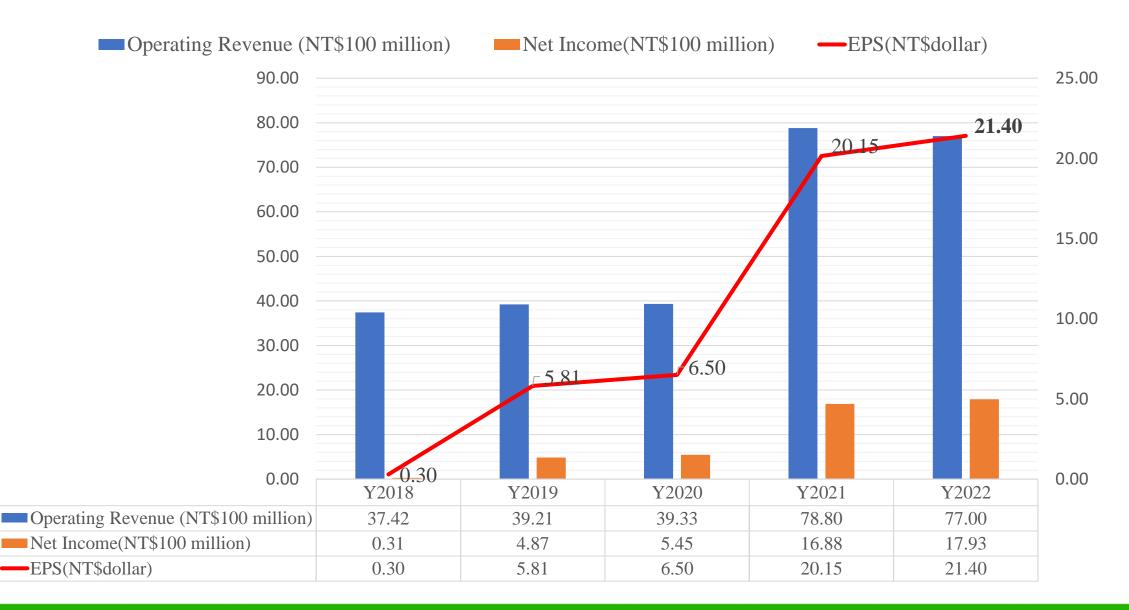


## **Overview of past 5-year Operations**

**TOP 100** 

台灣百大品牌

大田精密工業股份有限公司 O-TA PRECISION INDUSTRY CO., LTD.





Fast Growing 100 company on CommonWealth Magazine (Issue 754)

 $\star$  in 2021, OTA was the ~

No. 5 fast growing in Sales RevenueNo. 6 fast growing in EPS

- O-TA Precision\_Invisible Champion 2.0
  - Established 1988
  - Chairman: Lee, Kung-Wen
  - Main Business: Golf ODM Manufacturing
  - 2021 Sales Revenue: 7.88 Billion NT \ Net Profit: 1.69 Billion NT
  - 2022 No. 70 Fast growing Company in Comprehensive evaluation
  - Focus on small volume with variety and high-added value products
  - Continue investing in R&D and Automation •

#### 小金雞豐收、證券大賺 ()快速成長營收十強

排名	公司名稱	產業別	2021 憩業收入 (億元)	快速成長 一百強 排名	2019~21 螢收複合 成長率(%)
1	世紀鋼鐵結構	医出版剂	99.35	8	103.37
2	采鈺科技	開始日本	90.29	34	63.06
3	申豐特用應材	製造業	81.62	45	57.96
4	安聯證券投資信託	金融單	81.40	77	46.84
5	大田精密工業	製造業	78.80	70	48.82
6	力智電子	國造業	59.51	87	45.40
7	嘉威生活	服務業	53.02	21	77.12
8	台新綜合證券	金融業	52.16	81	46.27
9	富世達	製造業	50.20	5	140.90
10	海韻電子工業	<b>第日出版</b>	50.18	68	49.61

#### 快速成長獲利十強

排名	公司名標	產業別	2021 税後続益 (億元)	快速成長 一百強 排名	2019~21 慧旼複合 成長率(%)
1	申豐特用應材	製造業	34.76	45	57.96
2	新加坡商瑞銀證券 台北分公司	金融業	27.21	37	61.19
3	摩根大通證券	金融業	26.36	13	87.40
4	采鈺科技	製造業	21.65	34	63.06
5	台新綜合證券	金融業	17.85	81	46.27
6	大田精密工業	製造業	16.88	70	48.82
7	玉山綜合證券	金融業	16.86	44	58.23
8	第一金證券	金融業	14.96	50	56.33
9	新光證券	金融業	14.79	31	64.22
10	中國信託創業投資	金融業	14.19	9	98.67

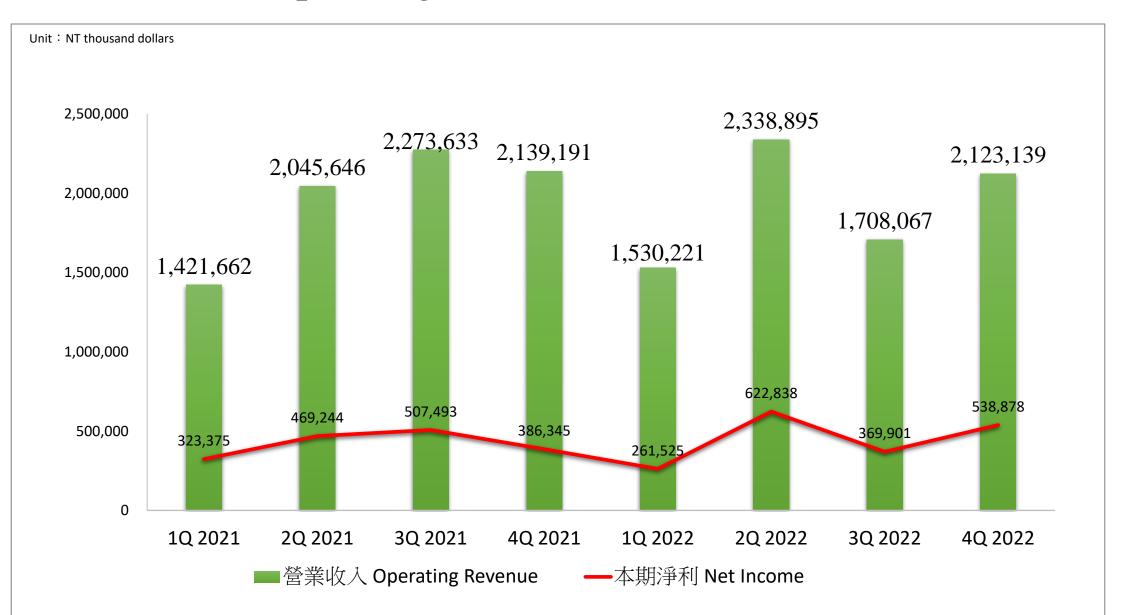


### O-TA Consolidated Income Statement

Expressed in Thousands of New Taiwan	1/1~12/31 (For	差異 diff.				
Dollars, Except for Earnings Per Common	1/1~12/31, 2022		1/1~12/31, 2021		左共 UIII.	
Share	金額 Amount	%	金額 Amount	%	金額 Amount	%
營業收入 Operating Revenue	7,700,322	100.0%	7,880,132	100.0%	-179,810	(2.3%)
營業毛利 Operating Margin	2,220,926	28.8%	2,487,575	31.6%	-266,649	(10.7%)
營業費用 Operating Expenses	442,437	5.7%	489,543	6.2%	-47,106	(9.6%)
營業利益 Operating Income	1,778,489	23.1%	1,998,032	25.4%	-219,543	(11.0%)
繼續營業單位本期淨利 Continuing operating income after tax	1,793,142	23.3%	1,690,175	21.4%	102,967	6.1%
停業單位稅後損益 Dscontinued operation income	0	0.0%	(3,718)	(0.0%)	3,718	100.0%
本期淨利 Net Income	1,793,142	23.3%	1,686,457	21.4%	106,685	(6.3%)
母公司(損)益 Parent Co. Income (Loss)	1,793,142	23.3%	1,688,279	21.4%	104,863	6.2%
繼續營業單位每股盈餘(元) EPS on continued operations (dollar)	21.40		20.17		1.23	
停業單位每股盈餘(元) EPS on discontinued operations (dollar)	0.00		(0.02)		0.02	
每股盈餘(元) Earnings Per Share (dollar)	21.40		20.15		1.25	

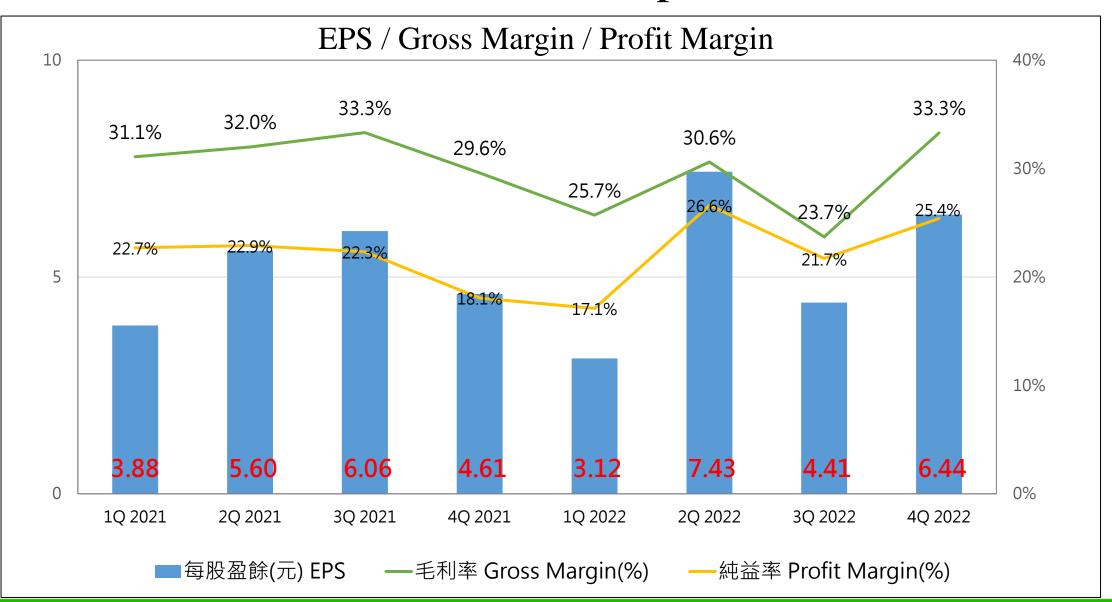


### Operating Revenue VS Net Income



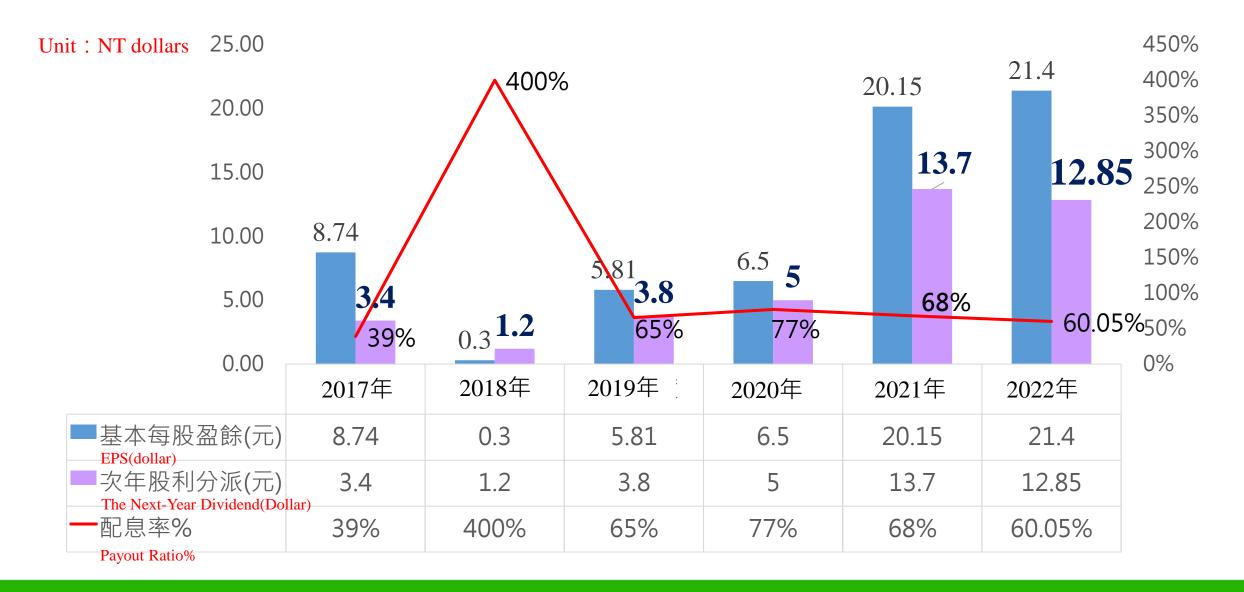


### O-TA 8924 Profit profile





## 2017-2022 EPS and Dividends





# **Industry Overview**

## Health topics increase business opportunities

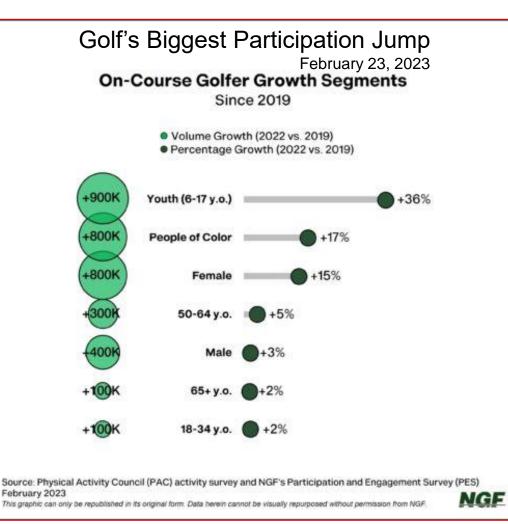
 According to international Plunkett Research statistics · global sports and leisure business opportunities value around 1.5 trillion USD per year • Sports prevail.



# Golf Industry Status

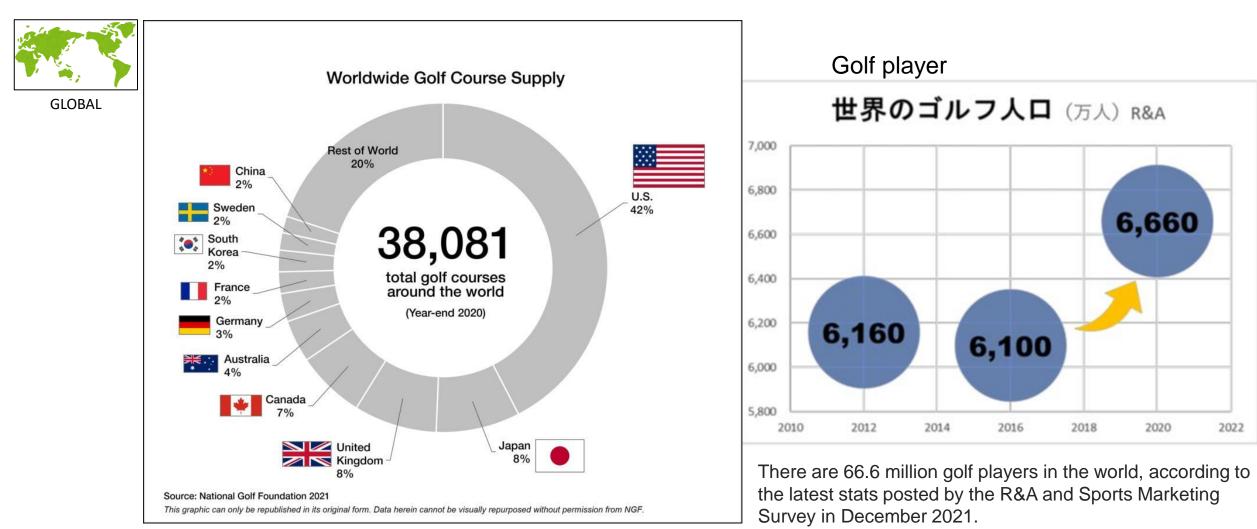
Post-epidemic life style change !Go Go golfing!

- ✓ GOLF is a safe ourdoor activity
- $\checkmark$  According to the NGF statistics  $\cdot$
- the construction of golf population
- changed in the second quarter of 2020.
- Back to the growing trend & benign competitiveness
- Golf Back to Olympic Games Demand Increase
- Product in custom differentiation, light weight, and small-volume with variety to satisfy customers'needs
- New products with short life cycles ` Brand customers launch in different time.





#### **Golf Around the World**



Did you know that 82% of countries worldwide have golf courses - from American Samoa to Zambia?

Or that there are more than 38,000 courses globally? Only 7-Eleven and Subway have more physical business locations around the world, although they reach far fewer countries. While golf is widely dispersed, it also remains highly concentrated, with 80% of courses in the top 10 best-supplied countries.

Home to 42% of world supply, the U.S. is far and away the global leader with 16,000+ golf courses. Japan (3,140) and the U.K. (3,101) are neck and neck in second and third place.



#### **Optimistic Future Development in Global Golf Market**



https://www.prnewswire.com/news-releases/golf-clubs-market-2023-2027-a-descriptive-analysis-of-five-forces-model-market-dynamics-and-segmentation---technavio-301727930.html

GLOBAL



17000+ Reports covering niche topics. Read them at **1 technavio** 



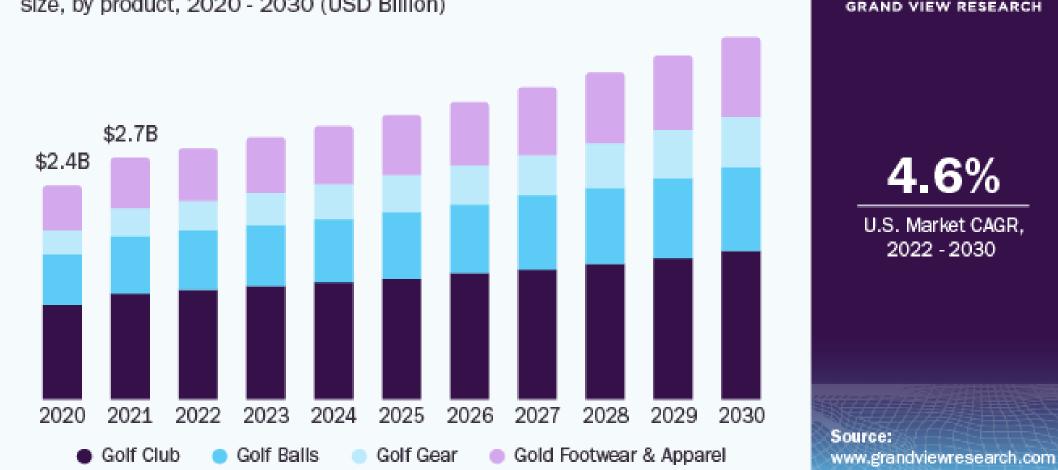
#### **Optimistic Future Development in US Market**

USA



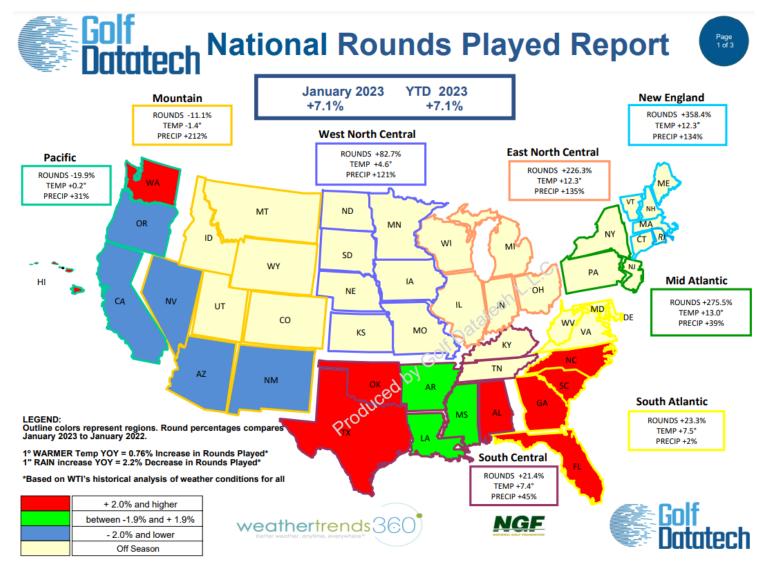
https://www.grandviewresearch.com/industry-analysis/golf-equipment-market

size, by product, 2020 - 2030 (USD Billion)





## **Optimistic Future Development in US Golf Market**



#### Source : https://www.ngf.org





20225年/七/ゴルフフェア 一般社団法人日本ゴルフ用

## Japanese Market Optimistic View

## ✓ Demand>Supply

- Due to COVID-19, demand exceeded supply in 2020, but hard to see if stricter regulations can increase the golf participation
- Less price war, less discount, sales trend in higher price not in quantity
- Cheaper clubs↓ Expensive clubs↑
- Golf participation during pandemics : 810,000 golfer increase in Japanese market, especially female golfers  $\rightarrow$  female golfers increase from 20% to 40.5%. (Golfing is not in confined space)
- More golfers in than out , so demand exceeded supply ° (estimated 70,560 golfer) decrease in 2022 · first survey showed 2,646,000 golfer decrease)



# Japanese Market Optimistic View



- $\checkmark$  How to remain the 810,000 golfers and get more new golfers :
  - No price war, sound profit, direct sale trend
    - Decrease personal dedicated club-testing service to increase profit; Big data application can find the right club for individuals.
  - **F**Experiencing J business opportunity\_golfing in a tour
    - Half or a day tour → training→simulation→practice→3-hole experience in an hour→gift or snack giveaway→home ∘
  - Create opportunities\_ golf range , free club-testing , golf course activities, or pro video recommendation...etc.
  - Individual  $\rightarrow$  leisure  $\$  health  $\$  family...  $^{\circ}$

Quoted from Yano Research Institute (with credibility in Japan), in a Golf Industrial Briefing under Covid-19



# **Future Development**



# o-ta golf Design

研發力 | 生產力 | 軟實力 R&D Productivity Soft Power

ESG

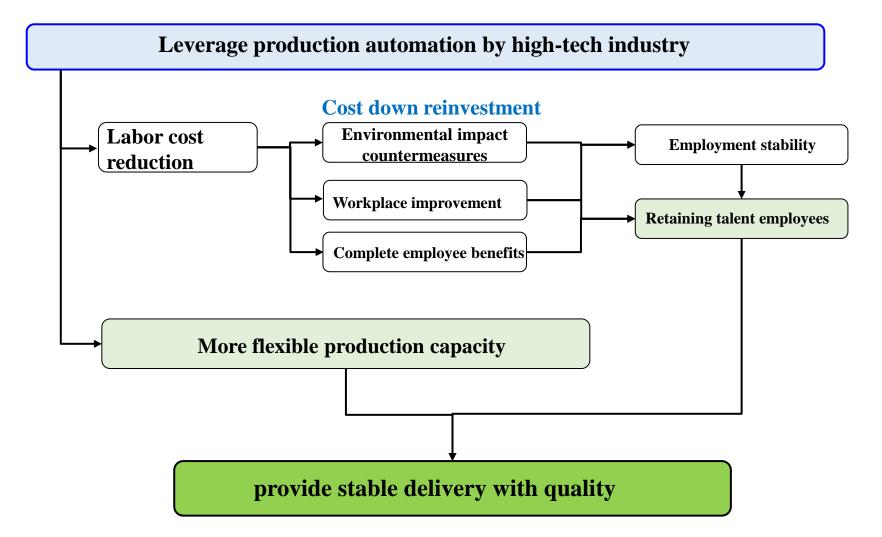
環境保護•社

✓Continuous collaboration with customers ` performance simulation ` high added value custom fitting **design and** manufacturing service.

・な <sup>い</sup> OTA Commit to innovation, high tech materials, and construction design ! The highest ethical standards in business operation and customer services!



### **Growth Strategy** Automation Evolution





## Ensure high gross margin !

Lean Management, Automation, Cost reduction,

Lead-time improvement 

Efficiency & Effectiveness elevation



## **O-TA Growth Strategy**

## **Smart Manufacturing from Automation to Autonomy**

	~ 2025		~ 2030	<b>10+ years</b>	
	Advanced automation		Hyperautomation		Autonomy
nragragg	<ul> <li>Robotization of human works</li> <li>Digitalization</li> <li>Smart Technology enhancement</li> </ul>	nt	<ul> <li>Digital Twin</li> <li>Machine Learning (ML)</li> <li>Supply Chain Control Tower</li> </ul>		stable AI utilization
Labor change	Z Generation Digital Native Adoption		Z Generation Manager		Z Generation Director

	Automation	Autonomy
executable	Continuous operation according to pre- determined optimal conditions	Operation adjustment according to changing conditions in the environment
Plant application	· Consistently produce the same product	<ul> <li>produce products with variety</li> <li>handle products with uneven shape and quality</li> </ul>



### **R&D\_innovation** , high-added value products and services

A NOBRRY

Weight Trough Weight plug

screw

Back piece

Body

Hosel screw



Current Developments :

IE PE IS

Face

- 1. New Materials
- 2. New Construction, new Design
- 3. Simulation Experiment Analytic System
- 4. 12 granted patents + 11 patents in application
- 5. Open models







O-TA Precision Industry CO.,LTD.

#### **New Generation:** Composite material golf Club head

- A revolutionary alternative to titanium alloys.
- Patented invention in Taiwan & Japan. Patent pending in USA & China.

0] Carbon fiber integrated molding.

02. Adjustable hosel design.

03 Different materials combined design.

04. Counterweight maximization.

05. Longer distance better swing and impact sound.



#### O-TA GOLF. Design

R & D | Productivity | Soft Power

SESGO Purronmental · Social · Governance

Innovative R & D

(No.8 Chien-Fu Rd,Nei-Pu Industrial Zone, Pingtung County,R.O.C) Phone : +886-8-778-3855 Fax : +886-8-779-2922 63

Sustainable operativ

www.o-ta.com.tw

launch innovative new product to replace current hot heads on the market (patented technology)

Will



# **ESG Highlights:**

(E · environment) (S · social) (G · governance)

- O-TA Stable Operation→Brand Customer Trust&Appreciaton→Sales NT\$7.7Bn. High base\_Net Profit NT\$1.79Bn. ` EPS 21.4 ` Profit rate 23% → Profit Record High
- Sustainable Development Committee
  - Sustainable Environment, Social Welfare, Governance, Product Responsibility
- Promote Positive Culture & Art aesthetics management : Care Share Grateful Cherish
- Friendly&Happy Workplace : encouragement of sports, exercises, health, covid care...
- Solar photovoltaic parking lot → local advantages and employee benefits
- Promote Green Life → 「low carbon `veggie `energy saving `plastic reduction `waste reduction 」 environmental protection, love the earth → green consuming → local sustainability & green safety food
- Energy Saving and Carbon Reduction Measures :
  - ✓ Green R&D→R&D, Production Processes → 「decrease ` recycle ` alternative 」 → energy saving ` carbon reduction ` pollution decrease
  - Engergy Management : 80% usage 

     Office paperless 
     energy saving equipments 
     light-out lunch time
- Local Sustainability : local procurement 70%up ` 80% local labors in JianXi



















### Thanks for your attention

## 簡報完畢,恭請指教